

LEA	OSSE LEA ID	Fiscal Year	Element	Current Fiscal Year Average Number of Full-Time Employees	Annual Current Fiscal Year Budget	Annual Prior Fiscal Year Budget	Annual Budget Increase (Decrease) from Prior Fiscal Year to Current Fiscal Year	Annual Budget % Increase (Decrease)	Increase (Decrease) in % of Operating Revenues	Optional Variance Explanations	July	August	September	Quarter 1
Thurgood Marshall Academy PCS	146	2026-2027	General Education, DC Funding Allocation		\$6,976,064	\$6,686,407	\$289,657	4%	1%	Board-approved budget based on Mayor's 2.5% UPSPF increase	\$581,338.68	\$581,338.68	\$581,338.68	\$1,744,016.03
Thurgood Marshall Academy PCS	146	2026-2027	Categorical Enhancements, DC Funding Allocation		\$3,462,492	\$3,572,781	(\$110,289)	-3%	-1%		\$324,472.24	\$281,354.79	\$324,472.24	\$930,299.28
Thurgood Marshall Academy PCS	146	2026-2027	Facilities Allowance, DC Funding Allocation		\$1,424,500	\$1,463,010	(\$38,510)	-3%	0%		\$118,708.33	\$118,708.33	\$118,708.33	\$356,125
Thurgood Marshall Academy PCS	146	2026-2027	Federal Entitlements and Other Federal Funds		\$1,010,793	\$837,073	\$173,720	21%	1%		\$0	\$5,497.35	\$10,994.71	\$16,492.06
Thurgood Marshall Academy PCS	146	2026-2027	State and Local Government Contributions and Grants		\$279,841	\$389,355	(\$109,514)	-28%	-1%		\$0	\$254.79	\$31,065.13	\$31,319.92
Thurgood Marshall Academy PCS	146	2026-2027	Private Contributions, Donations, and Grants		\$1,325,950	\$1,305,950	\$20,000	2%	0%		\$110,495.83	\$110,495.83	\$110,495.83	\$331,487.50
Thurgood Marshall Academy PCS	146	2026-2027	Rental Income		\$4,384	\$4,153	\$231	6%	0%		\$365.33	\$365.33	\$365.33	\$1,095.98
Thurgood Marshall Academy PCS	146	2026-2027	Other Income		\$263,155	\$292,065	(\$28,910)	-10%	0%		\$12,916.67	\$12,933.97	\$14,546.84	\$40,397.48
Thurgood Marshall Academy PCS	146	2026-2027	Operating Revenues		\$14,747,179	\$14,550,794	\$196,385	1%	0%		\$1,148,297.08	\$1,110,949.08	\$1,191,987.10	\$3,451,233.26
Thurgood Marshall Academy PCS	146	2026-2027	Instructional Staff	45	\$5,714,558	\$5,550,893	\$163,665	3%	1%		\$178,931.24	\$551,346.17	\$551,346.17	\$1,281,623.58
Thurgood Marshall Academy PCS	146	2026-2027	Student Supports Staff	23	\$2,254,207	\$1,981,603	\$272,604	14%	2%	Due to large increase in contracted instruction costs, particularly for dual-enrollment instructors	\$120,134.14	\$120,134.14	\$210,422.77	\$450,691.06
Thurgood Marshall Academy PCS	146	2026-2027	School Administrators	4	\$326,869	\$326,367	\$502	0%	0%		\$27,239.05	\$27,239.05	\$27,239.05	\$81,717.14
Thurgood Marshall Academy PCS	146	2026-2027	Education Personnel Salaries and Benefits Subtotal	72	\$8,295,634	\$7,858,863	\$436,771	6%	2%		\$326,304.43	\$698,719.36	\$789,007.99	\$1,814,031.78
Thurgood Marshall Academy PCS	146	2026-2027	Business/Operations Salaries and Benefits	0	\$0	\$0	\$0	0%	0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Administrative/Other Staff Salaries and Benefits	10	\$1,315,367	\$1,279,453	\$35,909	3%	0%		\$139,247.66	\$139,247.66	\$139,247.66	\$417,742.97
Thurgood Marshall Academy PCS	146	2026-2027	Personnel Salaries and Benefits Subtotal	82	\$9,610,992	\$9,138,316	\$472,681	5%	2%		\$465,552.09	\$837,967.02	\$928,255.64	\$2,231,774.75
Thurgood Marshall Academy PCS	146	2026-2027	Instructional Supports		\$1,320,946	\$1,315,350	\$5,596	0%	0%		\$70,833	\$70,833	\$123,160.78	\$264,826.78
Thurgood Marshall Academy PCS	146	2026-2027	Educational Materials		\$477,859	\$353,339	\$124,520	35%	1%		\$74,407.83	\$74,407.83	\$74,407.83	\$223,223.50
Thurgood Marshall Academy PCS	146	2026-2027	Food Service		\$185,000	\$169,516	\$15,484	9%	0%		\$0	\$0	\$20,555.56	\$20,555.56
Thurgood Marshall Academy PCS	146	2026-2027	Direct Student Expenses Subtotal		\$1,983,805	\$1,838,205	\$145,600	8%	1%		\$145,240.83	\$145,240.83	\$218,124.17	\$508,605.83
Thurgood Marshall Academy PCS	146	2026-2027	Rent Expense		\$14,400	\$14,400	\$0	0%	0%		\$1,200	\$1,200	\$1,200	\$3,600
Thurgood Marshall Academy PCS	146	2026-2027	Depreciation, Owned Facilities		\$589,093	\$425,952	\$163,141	38%	1%		\$49,091.10	\$49,091.10	\$49,091.10	\$147,273.31
Thurgood Marshall Academy PCS	146	2026-2027	Amortization, Leased Facilities		\$0	\$47,777	(\$47,777)	-100%	0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Owned Facilities		\$0	\$0	\$0	0%	0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Leased Facilities		\$0	\$0	\$0	0%	0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Other Occupancy Expenses, Owned Facilities		\$1,206,332	\$1,016,007	\$190,325	19%	1%		\$100,527.67	\$100,527.67	\$100,527.67	\$301,583
Thurgood Marshall Academy PCS	146	2026-2027	Other Occupancy Expenses, Leased Facilities		\$0	\$74,287	(\$74,287)	-100%	-1%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal, Owned Facilities		\$1,795,425	\$1,441,959	\$353,466	25%	2%		\$149,618.77	\$149,618.77	\$149,618.77	\$448,856.31
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal, Leased Facilities		\$14,400	\$136,464	(\$122,064)	-89%	-1%		\$1,200	\$1,200	\$1,200	\$3,600
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal		\$1,809,825	\$1,578,423	\$231,402	15%	1%		\$150,818.77	\$150,818.77	\$150,818.77	\$452,456.31
Thurgood Marshall Academy PCS	146	2026-2027	Depreciation and Amortization, Non-Facility		\$203,721	\$190,800	\$12,921	7%	0%		\$16,976.75	\$16,976.75	\$16,976.75	\$50,930.25
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Non-Facility		\$0	\$0	\$0	0%	0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Management Organization Fee		\$0	\$0	\$0	0%	0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Other General Expenses		\$1,842,761	\$1,715,814	\$126,947	7%	1%		\$148,958.42	\$148,958.42	\$140,213.22	\$438,130.05
Thurgood Marshall Academy PCS	146	2026-2027	General Expenses Subtotal		\$2,046,482	\$1,906,614	\$139,868	7%	1%		\$165,935.17	\$165,935.17	\$157,189.97	\$489,060.30
Thurgood Marshall Academy PCS	146	2026-2027	Operating Expenses		\$15,451,109	\$14,461,558	\$989,551	7%	5%		\$927,546.86	\$1,299,961.79	\$1,454,388.55	\$3,681,897.20
Thurgood Marshall Academy PCS	146	2026-2027	Operating Income (Loss)		(\$703,930)	\$89,236	(\$793,166)	-889%	-5%		\$220,750.22	(\$189,012.71)	(\$262,401.45)	(\$230,663.94)
Thurgood Marshall Academy PCS	146	2026-2027	Nonoperating Income (Loss)		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Description of Nonoperating Income (Loss)		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Other Increases (Decreases) in Net Assets		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Description of Other Increases (Decreases) in Net Assets		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Change in Net Assets		(\$703,930)	\$0	\$703,930				\$220,750.22	(\$189,012.71)	(\$262,401.45)	(\$230,663.94)
Thurgood Marshall Academy PCS	146	2026-2027	Net Assets		\$17,325,510	\$17,929,440	\$603,930	4%	3%		\$18,150,190.22	\$17,961,177.51	\$17,698,776.06	\$17,698,776.06
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Operating Activities		\$338,023	\$0	\$338,023				\$3,523,260.06	(\$1,147,883.12)	(\$1,206,391.01)	\$1,168,985.93
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Investing Activities		(\$714,851)	\$0	\$714,851				(\$95,033.67)	(\$95,033.67)	(\$95,033.67)	(\$285,101)
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Financing Activities		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Net Change in Cash, Cash Equivalents, and Restricted Cash		(\$376,828)	\$0	\$376,828				\$3,428,226.39	(\$1,242,916.78)	(\$1,301,424.68)	\$883,884.93
Thurgood Marshall Academy PCS	146	2026-2027	Cash, Cash Equivalents, and Restricted Cash		\$8,439,848	\$8,816,676	\$376,828	4%	7%		\$12,244,902.39	\$11,001,985.61	\$9,700,560.93	\$9,700,560.93
Thurgood Marshall Academy PCS	146	2026-2027	Restricted Cash and Cash Equivalents		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Noncurrent Restricted Cash and Cash Equivalents		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Investments		\$0	\$0	\$0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Enrollment		370	0	370				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Education Personnel Salaries and Benefits		22,421	0	22,421				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Facilities Allowance		3,850	0	3,850				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Occupancy Expenses		4,891	0	4,891				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Owned Facilities		59,505	0	59,505				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Leased Facilities		0	0	0				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Combined Facilities		59,505	0	59,505				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage per Student		161	0	161				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses per Usable Square Foot, Owned Facilities		\$30	\$0	\$30		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses per Usable Square Foot, Leased Facilities		\$0	\$0	\$0		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses per Usable Square Foot, Combined Facilities		\$30	\$0	\$30		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses % of Facilities Allowance		127.05%	0%	127.05%		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Change in Net Assets Margin		-4.77%	0%	4.77%				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Cash Flow from Operations Margin		2.29%	0%	2.29%				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Days of Cash on Hand	210 days	0 days	0 days	210 days				\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Personnel Salaries and Benefits % of Operating Expenses		62.20%	0%	62.20%		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Direct Student Expenses % of Operating Expenses		12.84%	0%	12.84%		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses % of Operating Expenses		11.71%	0%	11.71%		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	General Expenses % of Operating Expenses		13.24%	0%	13.24%		0%		\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Primary Reserve Ratio		1.1	0	1.1				\$0	\$0	\$0	\$0

LEA	OSSE LEA ID	Fiscal Year	Element	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4	ESSER Funds Under CARES Act, CRRSA, ARP Act or Equivalents through SOAR From OSSE, Including ARP IDEA 611 and 619	
Thurgood Marshall Academy PCS	146	2026-2027	General Education, DC Funding Allocation	\$581,338.68	\$581,338.68	\$581,338.68	\$1,744,016.03	\$581,338.68	\$581,338.68	\$581,338.68	\$1,744,016.03	\$581,338.68	\$581,338.68	\$581,338.68	\$1,744,016.03	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Categorical Enhancements, DC Funding Allocation	\$281,354.79	\$281,354.79	\$281,354.79	\$844,064.37	\$281,354.79	\$281,354.79	\$281,354.79	\$844,064.37	\$281,354.79	\$281,354.79	\$281,354.79	\$844,064.37	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Facilities Allowance, DC Funding Allocation	\$118,708.33	\$118,708.33	\$118,708.33	\$356,125	\$118,708.33	\$118,708.33	\$118,708.33	\$356,125	\$118,708.33	\$118,708.33	\$118,708.33	\$356,125	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Federal Entitlements and Other Federal Funds	\$10,994.71	\$340,573.98	\$90,640.85	\$442,209.54	\$93,389.53	\$93,389.53	\$93,389.53	\$277,419.90	\$93,389.53	\$93,389.53	\$93,389.53	\$87,892.17	\$274,671.23	\$0
Thurgood Marshall Academy PCS	146	2026-2027	State and Local Government Contributions and Grants	\$31,065.13	\$31,065.13	\$30,937.74	\$93,068.01	\$31,065.13	\$31,065.13	\$30,937.74	\$93,068.01	\$31,065.13	\$31,065.13	\$31,065.13	\$254.79	\$62,385.06	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Private Contributions, Donations, and Grants	\$110,495.83	\$110,495.83	\$110,495.83	\$331,487.50	\$110,495.83	\$110,495.83	\$110,495.83	\$331,487.50	\$110,495.83	\$110,495.83	\$110,495.83	\$110,495.83	\$331,487.50	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Rental Income	\$365.33	\$365.33	\$365.33	\$1,095.98	\$365.33	\$365.33	\$365.33	\$1,095.98	\$365.33	\$365.33	\$365.33	\$365.33	\$1,095.98	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Other Income	\$14,546.84	\$48,534.46	\$23,035.09	\$86,116.39	\$23,043.74	\$23,043.74	\$23,035.09	\$86,116.39	\$23,043.74	\$23,043.74	\$23,043.74	\$21,430.88	\$67,518.37	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Operating Revenues	\$1,148,869.64	\$1,512,436.54	\$1,236,876.64	\$3,898,182.82	\$1,239,761.36	\$1,239,761.36	\$1,236,876.64	\$3,716,399.37	\$1,239,761.36	\$1,239,761.36	\$1,239,761.36	\$1,201,840.80	\$3,681,363.53	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Instructional Staff	\$451,168.86	\$451,168.86	\$451,168.86	\$1,353,506.58	\$451,168.86	\$451,168.86	\$451,168.86	\$1,353,506.58	\$451,168.86	\$451,168.86	\$451,168.86	\$451,168.86	\$1,353,506.58	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Student Supports Staff	\$210,422.77	\$210,422.77	\$210,422.77	\$631,268.30	\$210,422.77	\$210,422.77	\$210,422.77	\$631,268.30	\$210,422.77	\$210,422.77	\$210,422.77	\$120,134.14	\$540,979.68	\$0
Thurgood Marshall Academy PCS	146	2026-2027	School Administrators	\$27,239.05	\$27,239.05	\$27,239.05	\$81,717.14	\$27,239.05	\$27,239.05	\$27,239.05	\$81,717.14	\$27,239.05	\$27,239.05	\$27,239.05	\$27,239.05	\$81,717.14	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Education Personnel Salaries and Benefits Subtotal	\$688,830.68	\$688,830.68	\$688,830.68	\$2,066,492.03	\$688,830.68	\$688,830.68	\$688,830.68	\$2,066,492.03	\$688,830.68	\$688,830.68	\$688,830.68	\$970,956.98	\$2,348,618.34	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Business/Operations Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Administrative/Other Staff Salaries and Benefits	\$99,735.49	\$99,735.49	\$99,735.49	\$299,206.47	\$99,735.49	\$99,735.49	\$99,735.49	\$299,206.47	\$99,735.49	\$99,735.49	\$99,735.49	\$99,735.49	\$299,206.47	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Personnel Salaries and Benefits Subtotal	\$788,566.17	\$788,566.17	\$788,566.17	\$2,365,698.50	\$788,566.17	\$788,566.17	\$788,566.17	\$2,365,698.50	\$788,566.17	\$788,566.17	\$788,566.17	\$1,070,692.47	\$2,647,824.81	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Instructional Supports	\$123,160.78	\$123,160.78	\$123,160.78	\$369,482.33	\$123,160.78	\$123,160.78	\$123,160.78	\$369,482.33	\$123,160.78	\$123,160.78	\$123,160.78	\$70,833	\$317,154.56	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Educational Materials	\$28,292.83	\$28,292.83	\$28,292.83	\$84,878.50	\$28,292.83	\$28,292.83	\$28,292.83	\$84,878.50	\$28,292.83	\$28,292.83	\$28,292.83	\$28,292.83	\$84,878.50	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Food Service	\$20,555.56	\$20,555.56	\$20,555.56	\$61,666.67	\$20,555.56	\$20,555.56	\$20,555.56	\$61,666.67	\$20,555.56	\$20,555.56	\$20,555.56	\$20,555.56	\$61,666.67	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Direct Student Expenses Subtotal	\$172,009.17	\$172,009.17	\$172,009.17	\$516,027.50	\$172,009.17	\$172,009.17	\$172,009.17	\$516,027.50	\$172,009.17	\$172,009.17	\$172,009.17	\$99,125.83	\$443,144.17	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Rent Expense	\$1,200	\$1,200	\$1,200	\$3,600	\$1,200	\$1,200	\$1,200	\$3,600	\$1,200	\$1,200	\$1,200	\$1,200	\$3,600	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Depreciation, Owned Facilities	\$49,091.10	\$49,091.10	\$49,091.10	\$147,273.31	\$49,091.10	\$49,091.10	\$49,091.10	\$147,273.31	\$49,091.10	\$49,091.10	\$49,091.10	\$49,091.10	\$147,273.31	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Amortization, Leased Facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Owned Facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Leased Facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Other Occupancy Expenses, Owned Facilities	\$100,527.67	\$100,527.67	\$100,527.67	\$301,583	\$100,527.67	\$100,527.67	\$100,527.67	\$301,583	\$100,527.67	\$100,527.67	\$100,527.67	\$100,527.67	\$301,583	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Other Occupancy Expenses, Leased Facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal, Owned Facilities	\$149,618.77	\$149,618.77	\$149,618.77	\$448,856.31	\$149,618.77	\$149,618.77	\$149,618.77	\$448,856.31	\$149,618.77	\$149,618.77	\$149,618.77	\$149,618.77	\$448,856.31	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal, Leased Facilities	\$1,200	\$1,200	\$1,200	\$3,600	\$1,200	\$1,200	\$1,200	\$3,600	\$1,200	\$1,200	\$1,200	\$1,200	\$3,600	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal	\$150,818.77	\$150,818.77	\$150,818.77	\$452,456.31	\$150,818.77	\$150,818.77	\$150,818.77	\$452,456.31	\$150,818.77	\$150,818.77	\$150,818.77	\$150,818.77	\$452,456.31	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Depreciation and Amortization, Non-Facility	\$16,976.75	\$16,976.75	\$16,976.75	\$50,930.25	\$16,976.75	\$16,976.75	\$16,976.75	\$50,930.25	\$16,976.75	\$16,976.75	\$16,976.75	\$16,976.75	\$50,930.25	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Non-Facility	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Management Organization Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Other General Expenses	\$211,569.37	\$138,026.92	\$138,026.92	\$487,623.20	\$209,383.07	\$138,026.92	\$138,026.92	\$485,436.90	\$138,026.92	\$144,585.82	\$148,958.42	\$431,571.15	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	General Expenses Subtotal	\$228,546.12	\$155,003.67	\$155,003.67	\$538,553.45	\$226,359.82	\$155,003.67	\$155,003.67	\$536,367.15	\$155,003.67	\$161,562.57	\$165,935.17	\$482,501.40	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Operating Expenses	\$1,339,940.22	\$1,266,397.77	\$1,266,397.77	\$3,872,735.77	\$1,337,753.92	\$1,266,397.77	\$1,266,397.77	\$3,870,549.47	\$1,266,397.77	\$1,272,956.67	\$1,486,572.25	\$4,025,926.69	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Operating Income (Loss)	(\$191,070.58)	\$246,038.77	(\$29,521.13)	\$25,447.05	(\$97,992.56)	(\$26,636.41)	(\$29,521.13)	(\$154,150.10)	(\$26,636.41)	(\$33,195.31)	(\$284,731.44)	(\$344,563.16)	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Nonoperating Income (Loss)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Description of Nonoperating Income (Loss)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Other Increases (Decreases) in Net Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Description of Other Increases (Decreases) in Net Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Change in Net Assets	(\$191,070.58)	\$246,038.77	(\$29,521.13)	\$25,447.05	(\$97,992.56)	(\$26,636.41)	(\$29,521.13)	(\$154,150.10)	(\$26,636.41)	(\$33,195.31)	(\$284,731.44)	(\$344,563.16)	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Net Assets	\$17,507,705.48	\$17,753,744.24	\$17,724,223.11	\$17,724,223.11	\$17,626,230.55	\$17,599,594.14	\$17,570,073.01	\$17,570,073.01	\$17,543,436.60	\$17,510,241.29	\$17,225,509.85	\$17,225,509.85	\$17,225,509.85	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Operating Activities	\$2,638,188.14	(\$787,640.27)	(\$1,063,200.17)	\$787,347.70	\$1,217,938.61	(\$1,060,315.44)	(\$1,063,200.17)	(\$905,577)	\$1,289,294.76	(\$1,066,874.34)	(\$935,153.75)	(\$712,733.33)	(\$143,250.50)	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Investing Activities	(\$47,750)	(\$47,750)	(\$47,750)	(\$143,250)	(\$47,750)	(\$47,750)	(\$47,750)	(\$47,750)	(\$47,750)	(\$47,750)	(\$47,750)	(\$47,750)	(\$143,250)	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Financing Activities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Net Change in Cash, Cash Equivalents, and Restricted Cash	\$2,590,438.14	(\$835,390.27)	(\$1,110,950.17)	\$644,097.70	\$1,170,188.61	(\$1,108,065.44)	(\$1,110,950.17)	(\$1,048,827)	\$1,241,544.76	(\$1,114,624.34)	(\$982,903.75)	(\$855,983.33)	\$0	
Thurgood Marshall Academy PCS	146	2026-2027	Cash, Cash Equivalents, and Restricted Cash	\$12,290,999.07	\$11,455,608.80	\$10,344,658.64	\$10,344,658.64	\$11,514,847.25	\$10,406,781.81	\$9,295,831.64	\$9,295,831.64	\$10,537,376.40	\$9,422,752.06	\$8,439,848.31	\$8,439,848.31	\$8,439,848.31	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Restricted Cash and Cash Equivalents														
Thurgood Marshall Academy PCS	146	2026-2027	Noncurrent Restricted Cash and Cash Equivalents														
Thurgood Marshall Academy PCS	146	2026-2027	Investments														
Thurgood Marshall Academy PCS	146	2026-2027	Enrollment														
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Education Personnel Salaries and Benefits														
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Facilities Allowance														
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Occupancy Expenses														
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Owned Facilities														
Thurgood Marshall Academy PCS	146																

LEA	OSSE LEA ID	Fiscal Year	Element	Employee Retention Tax Credit Under CARES Act or ARP Act	OSSE Grants for COVID-19 Testing, School-Based Clinical Support, and Contact Tracing, Including E-PBT	Federal Communication Commission's Emergency Connectivity Fund	Total COVID-19 Relief-Related Exclusions
Thurgood Marshall Academy PCS	146	2026-2027	General Education, DC Funding Allocation	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Categorical Enhancements, DC Funding Allocation	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Facilities Allowance, DC Funding Allocation	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Federal Entitlements and Other Federal Funds	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	State and Local Government Contributions and Grants	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Private Contributions, Donations, and Grants	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Rental Income				
Thurgood Marshall Academy PCS	146	2026-2027	Other Income	\$0	\$0	\$0	\$0
Thurgood Marshall Academy PCS	146	2026-2027	Operating Revenues				
Thurgood Marshall Academy PCS	146	2026-2027	Instructional Staff				
Thurgood Marshall Academy PCS	146	2026-2027	Student Supports Staff				
Thurgood Marshall Academy PCS	146	2026-2027	School Administrators				
Thurgood Marshall Academy PCS	146	2026-2027	Education Personnel Salaries and Benefits Subtotal				
Thurgood Marshall Academy PCS	146	2026-2027	Business/Operations Salaries and Benefits				
Thurgood Marshall Academy PCS	146	2026-2027	Administrative/Other Staff Salaries and Benefits				
Thurgood Marshall Academy PCS	146	2026-2027	Personnel Salaries and Benefits Subtotal				
Thurgood Marshall Academy PCS	146	2026-2027	Instructional Supports				
Thurgood Marshall Academy PCS	146	2026-2027	Educational Materials				
Thurgood Marshall Academy PCS	146	2026-2027	Food Service				
Thurgood Marshall Academy PCS	146	2026-2027	Direct Student Expenses Subtotal				
Thurgood Marshall Academy PCS	146	2026-2027	Rent Expense				
Thurgood Marshall Academy PCS	146	2026-2027	Depreciation, Owned Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Amortization, Leased Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Owned Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Leased Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Other Occupancy Expenses, Owned Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Other Occupancy Expenses, Leased Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal, Owned Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal, Leased Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses Subtotal				
Thurgood Marshall Academy PCS	146	2026-2027	Depreciation and Amortization, Non-Facility				
Thurgood Marshall Academy PCS	146	2026-2027	Interest Expense, Non-Facility				
Thurgood Marshall Academy PCS	146	2026-2027	Management Organization Fee				
Thurgood Marshall Academy PCS	146	2026-2027	Other General Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	General Expenses Subtotal				
Thurgood Marshall Academy PCS	146	2026-2027	Operating Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	Operating Income (Loss)				
Thurgood Marshall Academy PCS	146	2026-2027	Nonoperating Income (Loss)				
Thurgood Marshall Academy PCS	146	2026-2027	Description of Nonoperating Income (Loss)				
Thurgood Marshall Academy PCS	146	2026-2027	Other Increases (Decreases) in Net Assets				
Thurgood Marshall Academy PCS	146	2026-2027	Description of Other Increases (Decreases) in Net Assets				
Thurgood Marshall Academy PCS	146	2026-2027	Change in Net Assets				
Thurgood Marshall Academy PCS	146	2026-2027	Net Assets				
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Operating Activities				
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Investing Activities				
Thurgood Marshall Academy PCS	146	2026-2027	Net Cash Provided by (Used in) Financing Activities				
Thurgood Marshall Academy PCS	146	2026-2027	Net Change in Cash, Cash Equivalents, and Restricted Cash				
Thurgood Marshall Academy PCS	146	2026-2027	Cash, Cash Equivalents, and Restricted Cash				
Thurgood Marshall Academy PCS	146	2026-2027	Restricted Cash and Cash Equivalents				
Thurgood Marshall Academy PCS	146	2026-2027	Noncurrent Restricted Cash and Cash Equivalents				
Thurgood Marshall Academy PCS	146	2026-2027	Investments				
Thurgood Marshall Academy PCS	146	2026-2027	Enrollments				
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Education Personnel Salaries and Benefits				
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Facilities Allowance				
Thurgood Marshall Academy PCS	146	2026-2027	Per Pupil Occupancy Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Owned Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Leased Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage, Combined Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Average Usable Square Footage per Student				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses per Usable Square Foot, Owned Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses per Usable Square Foot, Leased Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses per Usable Square Foot, Combined Facilities				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses % of Facilities Allowance				
Thurgood Marshall Academy PCS	146	2026-2027	Change in Net Assets Margin				
Thurgood Marshall Academy PCS	146	2026-2027	Cash Flow from Operations Margin				
Thurgood Marshall Academy PCS	146	2026-2027	Days of Cash on Hand				
Thurgood Marshall Academy PCS	146	2026-2027	Personnel Salaries and Benefits % of Operating Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	Direct Student Expenses % of Operating Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	Occupancy Expenses % of Operating Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	General Expenses % of Operating Expenses				
Thurgood Marshall Academy PCS	146	2026-2027	Primary Reserve Ratio				

FY2026-27 CFRS Budget

Allocation	Campus	Instructional Staff	Student Supports Staff	School Administrators	Instructional Supports	Educational Materials	Non-Educational Administrative Costs	Buildings	Operations	Food Service	Total Expenditures	LEA Total Exclusions	Memo: UPSFF At-Risk Funded Expenditures
Site-Level	Thurgood Marshall Academy PCS	\$4,815,372.53	\$2,883,342.67	\$596,918.64	\$748,725	\$477,859	\$3,677,081.02	\$573,000	\$1,348,183	\$238,263.59	\$15,358,745.45		
Site-Level	All Campus Sites	\$4,815,372.53	\$2,883,342.67	\$596,918.64	\$748,725	\$477,859	\$3,677,081.02	\$573,000	\$1,348,183	\$238,263.59	\$15,358,745.45		
Central	Thurgood Marshall Academy PCS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Central	All Campus Sites	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Site and Central Total	Thurgood Marshall Academy PCS	\$4,815,372.53	\$2,883,342.67	\$596,918.64	\$748,725	\$477,859	\$3,677,081.02	\$573,000	\$1,348,183	\$238,263.59	\$15,358,745.45		\$1,513,042.50
Site and Central Total	All Campus Sites	\$4,815,372.53	\$2,883,342.67	\$596,918.64	\$748,725	\$477,859	\$3,677,081.02	\$573,000	\$1,348,183	\$238,263.59	\$15,358,745.45	\$0	\$1,513,042.50
Site-Level	Thurgood Marshall Academy PCS	\$13,014.52	\$7,792.82	\$1,613.29	\$2,023.58	\$1,291.51	\$9,938.06	\$1,548.65	\$3,643.74	\$643.96	\$41,510.12		
Site-Level	All Campus Sites	\$13,014.52	\$7,792.82	\$1,613.29	\$2,023.58	\$1,291.51	\$9,938.06	\$1,548.65	\$3,643.74	\$643.96	\$41,510.12		
Central	Thurgood Marshall Academy PCS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Central	All Campus Sites	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Site and Central Total	Thurgood Marshall Academy PCS	\$13,014.52	\$7,792.82	\$1,613.29	\$2,023.58	\$1,291.51	\$9,938.06	\$1,548.65	\$3,643.74	\$643.96	\$41,510.12		\$4,089.30
Site and Central Total	All Campus Sites	\$13,014.52	\$7,792.82	\$1,613.29	\$2,023.58	\$1,291.51	\$9,938.06	\$1,548.65	\$3,643.74	\$643.96	\$41,510.12	\$0	\$4,089.30

FY2027-28 CFRS Budget <i>DRAFT</i>													
Allocation	Campus	Instructional Staff	Student Supports Staff	School Administrators	Instructional Supports	Educational Materials	Non-Educational Administrative Costs	Buildings	Operations	Food Service	Total Expenditures	LEA Total Exclusions	Memo: UPSFF At-Risk Funded Expenditures
Site-Level	Thurgood Marshall Academy PCS	\$4,991,935.79	\$2,848,331.19	\$619,562.28	\$761,459	\$488,044	\$3,745,083.33	\$863,000	\$1,320,935	\$245,834.11	\$15,884,184.70		
Site-Level	All Campus Sites	\$4,991,935.79	\$2,848,331.19	\$619,562.28	\$761,459	\$488,044	\$3,745,083.33	\$863,000	\$1,320,935	\$245,834.11	\$15,884,184.70		
Central	Thurgood Marshall Academy PCS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Central	All Campus Sites	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Site and Central Total	Thurgood Marshall Academy PCS	\$4,991,935.79	\$2,848,331.19	\$619,562.28	\$761,459	\$488,044	\$3,745,083.33	\$863,000	\$1,320,935	\$245,834.11	\$15,884,184.70		\$1,513,042.50
Site and Central Total	All Campus Sites	\$4,991,935.79	\$2,848,331.19	\$619,562.28	\$761,459	\$488,044	\$3,745,083.33	\$863,000	\$1,320,935	\$245,834.11	\$15,884,184.70	\$0	\$1,513,042.50
Site-Level	Thurgood Marshall Academy PCS	\$13,491.72	\$7,698.19	\$1,674.49	\$2,058	\$1,319.04	\$10,121.85	\$2,332.43	\$3,570.09	\$664.42	\$42,930.23		
Site-Level	All Campus Sites	\$13,491.72	\$7,698.19	\$1,674.49	\$2,058	\$1,319.04	\$10,121.85	\$2,332.43	\$3,570.09	\$664.42	\$42,930.23		
Central	Thurgood Marshall Academy PCS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Central	All Campus Sites	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Site and Central Total	Thurgood Marshall Academy PCS	\$13,491.72	\$7,698.19	\$1,674.49	\$2,058	\$1,319.04	\$10,121.85	\$2,332.43	\$3,570.09	\$664.42	\$42,930.23		\$4,089.30
Site and Central Total	All Campus Sites	\$13,491.72	\$7,698.19	\$1,674.49	\$2,058	\$1,319.04	\$10,121.85	\$2,332.43	\$3,570.09	\$664.42	\$42,930.23	\$0	\$4,089.30

Enrollment Budget FY27				
LEA	OSSE LEA ID	Fiscal Year	Projection Type	Budget
Thurgood Marshall Academy PCS	146	2026-2027	PK3	0
Thurgood Marshall Academy PCS	146	2026-2027	PK4	0
Thurgood Marshall Academy PCS	146	2026-2027	K	0
Thurgood Marshall Academy PCS	146	2026-2027		1 0
Thurgood Marshall Academy PCS	146	2026-2027		2 0
Thurgood Marshall Academy PCS	146	2026-2027		3 0
Thurgood Marshall Academy PCS	146	2026-2027		4 0
Thurgood Marshall Academy PCS	146	2026-2027		5 0
Thurgood Marshall Academy PCS	146	2026-2027		6 0
Thurgood Marshall Academy PCS	146	2026-2027		7 0
Thurgood Marshall Academy PCS	146	2026-2027		8 0
Thurgood Marshall Academy PCS	146	2026-2027		9 107
Thurgood Marshall Academy PCS	146	2026-2027		10 93
Thurgood Marshall Academy PCS	146	2026-2027		11 93
Thurgood Marshall Academy PCS	146	2026-2027		12 77
Thurgood Marshall Academy PCS	146	2026-2027	Alternative	0
Thurgood Marshall Academy PCS	146	2026-2027	Ungraded - Special Education	0
Thurgood Marshall Academy PCS	146	2026-2027	Adult	0
Thurgood Marshall Academy PCS	146	2026-2027	Total Grade-Level Enrollment	370
Thurgood Marshall Academy PCS	146	2026-2027	Students with Disabilities - Level 1	22
Thurgood Marshall Academy PCS	146	2026-2027	Students with Disabilities - Level 2	46
Thurgood Marshall Academy PCS	146	2026-2027	Students with Disabilities - Level 3	4
Thurgood Marshall Academy PCS	146	2026-2027	Students with Disabilities - Level 4	6
Thurgood Marshall Academy PCS	146	2026-2027	At Risk - Over-Age Students - High School (Grades 9-12)	98
Thurgood Marshall Academy PCS	146	2026-2027	At Risk - All Students	368
Thurgood Marshall Academy PCS	146	2026-2027	English Learner - Secondary (Grades 6-12)	3
Thurgood Marshall Academy PCS	146	2026-2027	English Learner - Elementary (All Grades Excluding 6-12)	0
Thurgood Marshall Academy PCS	146	2026-2027	Residential	0
Thurgood Marshall Academy PCS	146	2026-2027	Residential - Students with Disabilities Level 1	0
Thurgood Marshall Academy PCS	146	2026-2027	Residential - Students with Disabilities Level 2	0
Thurgood Marshall Academy PCS	146	2026-2027	Residential - Students with Disabilities Level 3	0
Thurgood Marshall Academy PCS	146	2026-2027	Residential - Students with Disabilities Level 4	0
Thurgood Marshall Academy PCS	146	2026-2027	Residential - English as a Second Language (LEP/NEP)	0
Thurgood Marshall Academy PCS	146	2026-2027	Extended School Year - Students with Disabilities - Level 1	1
Thurgood Marshall Academy PCS	146	2026-2027	Extended School Year - Students with Disabilities - Level 2	7
Thurgood Marshall Academy PCS	146	2026-2027	Extended School Year - Students with Disabilities - Level 3	2
Thurgood Marshall Academy PCS	146	2026-2027	Extended School Year - Students with Disabilities - Level 4	6